Scierie Grande Rivière, NB

IRVING

J.D. IRVING, LIMITED

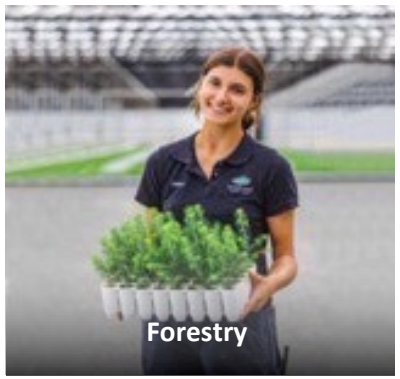
J.D. Irving, Limited

Montreal Wood Convention, April 2025

About Us: J.D. Irving, Limited Overview

Founded in 1882, J.D. Irving, Limited is a family-owned company with business units in:

- Food & Agriculture
- Construction & Equipment
- Consumer Products
- Retail & Distribution
- Shipbuilding & Industrial Fabrication
- Transportation & Logistics
- Forestry & Forestry Products



Map of Forest Products Operations

Freehold
3.2M Acres

Paper
200,000 Tonnes

Pulp
335,000 Tonnes

Tissue
369,000 Tonnes

Lumber
1.3B FT

Container
180,000 Tonnes

Key Accomplishments

- Safety Performance
- Customer Service: From Seed to Shelf
- Modern Operations
- 1 Billion Trees Planted
- Sustainability/Carbon Neutral

Eastern White Pine (130Mfbm)

IRVING
SAWMILL DIVISION

- Doaktown, NB
- Dixfield, Maine
- Cobleskill, New York

Hardwood and Shims

Veneer Sawmill (St Léonard, NB)

- Railroad ties
- 23A (Flooring)
- Pallet Grade
- Select, 1Com (Molding & Cabinet components)

Clair, NB

- Shims
- Hardwood Drying and Grading

Pellets and Peat

- St Léonard, NB (Pellets)
- Juniper, NB (Peat)

CONIFEX

CONIFEX TIMBER INC.

Company Profile

April 2025

Montréal Wood Convention

Who We Are

- Conifex Is An Amalgam Of “**Conif**erous” And “**Ex**cellence”.
- Operates A Two-line Sawmill With 200+ Million Board Feet Of Lumber Capacity In Mackenzie, BC.
- The Mackenzie Site Includes A 36 Mw Power Plant Consuming Sawmill And Harvest Waste To Produce Electricity Sold To The BC Hydro Grid.
- Public Company Listed On The Toronto Stock Exchange.

Sawmill Complex

Power Plant

How We Differentiate

CONIFEX

Robust Fiber Basket

- Mackenzie region offers superior access to merchantable timber
- Well-established contractor and haul network
- Strong First Nations and community partnerships

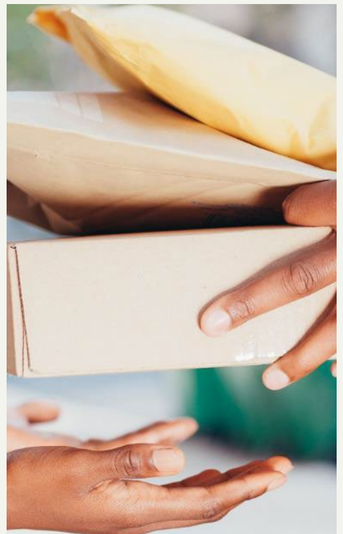
Resilient Revenues

- Bioenergy provides steady, de-risked cash flow
- Insulated from lumber market volatility
- Supports capital discipline and strategic flexibility

Attractive Stock

- Share price significantly below net asset value
- Operating infrastructure and land base exceed current market cap

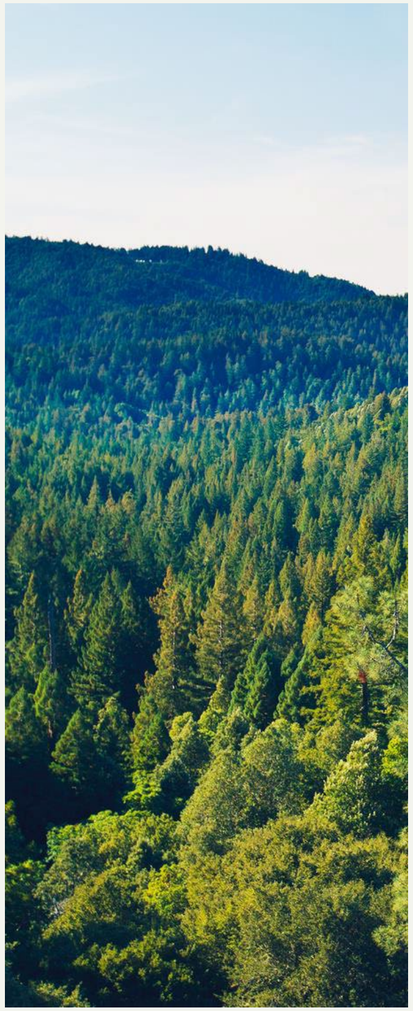
Positioned for value realization as sector stabilizes



Introduction to

Domtar

We’ve united the legacies of Paper Excellence, Resolute Forest Products, and Domtar into one strong brand. Together, we’re building a stronger future, driven by growth, sustainability, and a relentless pursuit of excellence.



Fast Facts

Annual production capacity of **9.1 million*** metric tons of pulp, paper, packaging and tissue

60 Facilities across United States, Canada, Mexico, Brazil, France

74% of our total energy use in 2023 was renewable

14,000+ Employees

USD $7.1 Billion 2024 Global Sales

100% regeneration of the woodlands we manage

Customers in more than **60 Countries**

Over 90 Countries

3 Billion Board Feet of Lumber per year

Our Products

Pulp

High-quality softwood and hardwood kraft chemical pulp, and chemical thermo-mechanical pulp
To make:

- Bath tissue
- Coffee filters
- Diapers
- Facial tissue
- Feminine hygiene products
- Napkins
- Other absorbent products
- Packaging
- Paper towels
- Printing and writing papers

Paper

Uncoated mechanical, uncoated freesheet, coated groundwood, communication (printing and writing), newsprint, thermal, technical and specialty, food service, and directory papers
Including:

- Books
- Catalogs
- Direct mail
- Financial printing
- General commercial printing
- Inserts, flyers, circulars
- Magazines
- Newspapers
- Specialty paper

Packaging

Recycled containerboard and industrial packaging

Tissue

Bath tissue, paper towels, facial tissue and napkins, tissue and towel dispensers

Wood Products

Lumber, engineered wood, wood pellets

Wood Products Business Unit

Lumber Overview

We are a leading producer of lumber and other wood products for the residential construction and home renovation markets, as well as for specialized structural and industrial application.

2,287

Total Employees

3B

Lumber Capacity
(board feet capacity per year)

Wood Products Business Unit

Canada:

- Atikokan, ON
- Château-Richer, QC
- Comtois, Lebel-sur-Quévillon , QC
- FP Mauricie , La Tuque, QC
- Girardville , QC
- Ignace, ON
- La Doré, QC (2 facilities)
- Larouche, QC
- Maniwaki , QC
- Mistassini, QC
- Opitciwan , Obedjiwan , QC[1]
- Outardes , Pointe-aux-Outardes , QC
- Saint-Félicien, QC
- Saint-Prime, QC
- Saint-Thomas, QC
- Senneterre , QC
- Thunder Bay, ON (2 facilities)

United States:

- Cross City, FL
- Glenwood, AR

*Additional Locations

- Normandin, QC
  - (planer mill)
- Saint-Prime, QC
  - (lumber drying facility)
- Talladega, AL
  - (chip mill)

1.Société en Commandite Scierie Opitciwan is an unconsolidated entity in which Domtar has a 45% interest.

Domtar